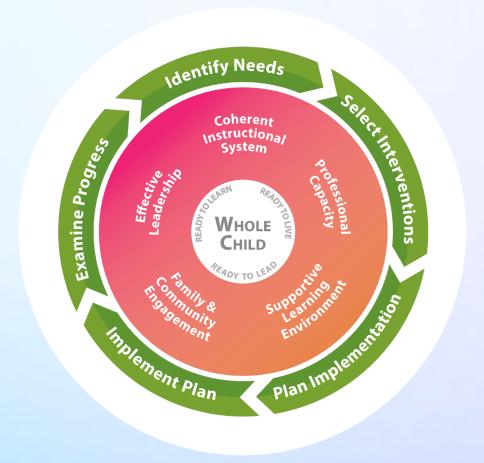


# School Improvement Plan 2018-2019



**Bennett's Mill Middle School** 

**Fayette County School System** 



Richard Woods, State School Superintendent "Educating Georgia's Future."

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This report template was designed by the Georgia Department of Education to assist schools in meeting all Federal and State planning requirements. The following programs are included in Georgia's planning process:

- IDEA Special Education
- School and District Effectiveness
- Title I, Part A Improving the Academic Achievement of the Disadvantaged
- Title I, Part A Foster Care Program
- Title I, Part A Parent Engagement Program
- Title I, Part C Education of Migratory Children
- Title I, Part D Programs for Neglected or Delinquent Children
- Title II, Part A Preparing, Training, and Recruiting High-Quality Teachers, Principals, and Other School Leaders
- Title III Language Instruction for English Learners and Immigrant Students
- Title IV, Part A Student Support and Academic Enrichment
- Title IV, Part B 21st Century Community Learning Centers
- Title V, Part B Rural Education Initiative
- Title IX, Part A McKinney-Vento Education for Homeless Children and Youth Program

The Georgia Department of Education has created a webinar series to support schools in completing this plan. The series, and accompanying resources, are available at the <u>Office of Federal Programs</u> webpage. Webinar series topics include:

•	Georgia's Systems of Continuous Improvement Overview	February 10, 2017
•	Planning and Preparation	February 17, 2017
•	Coherent Instructional System	February 24, 2017
•	Effective Leadership	March 3, 2017
•	Professional Capacity	March 10, 2017
•	Family and Community Engagement	March 17, 2017
•	Supportive Learning Environment	March 24, 2017
•	Identifying Need - Root Causes, Drawing Conclusions, and Prioritizing	March 31, 2017
•	Problem Solving Process and Selecting Interventions	April 7, 2017
•	Improvement Planning - Systems and Processes	April 21, 2017
•	Planning - Budgeting	April 28, 2017
•	Submitting the Comprehensive LEA Improvement Plan (CLIP)	May 5, 2017

To contact the Department with any questions related to this plan, please email <code>federalprograms@doe.k12.ga.us</code> and include "CNA Question" in the subject line. To contact the Department for technical support related to this template, please email Nicholas Handville at <code>nhandville@doe.k12.ga.us</code>.

April 2017 Document Number: 1704-0420

## **GEORGIA'S SYSTEMS OF CONTINUOUS IMPROVEMENT**

The Georgia Department of Education's strategic plan emphasizes transforming the agency into one that provides meaningful support to schools and districts. The agency has developed a common, continuous improvement framework to ensure that these efforts are aligned across all agency divisions, departments, and programs. Georgia's Systems of Continuous Improvement focuses on the systems and structures (the "what") that must be in place for sustained improvement in student outcomes. It also utilizes a problem-solving model (the "how") to provide a clear process for identifying improvement needs, planning for improvement, and implementing, monitoring, and evaluating the improvement efforts.



#### Systems to Improve (What to Improve)

**Coherent Instructional System:** The major system of the complex school organization that articulates and guides the "what" and "how" of instruction. This comprehensive system includes the processes related to:

- Planning for quality instruction The structure of the instructional system in which the district defines what the students should "know" and "do", and determine how their students will show they "know" the content and can "do" a skill or performance task
- Delivering quality instruction The structure of the instructional system that guides teachers in how they introduce content, practice its use along with the students, and then allow students to use the content on their own while providing students regular standards-based feedback to gain mastery of the content
- *Monitoring student progress* The structure of the instructional system that methodically discovers if the students are getting the content, and what to do about it when they are getting it or are not getting it
- *Refining the instructional system* The structure of the instructional system that examines how to improve the planning for quality instruction, delivering quality instruction, and monitoring student progress

**Effective Leadership:** A major system of the complex school organization that sets the direction for the school, ensures that the school staff and the school leaders are capable of meeting that direction, and makes sure the organization functions according to its mission. This system includes the processes related to:

- *Creating and maintaining a climate and culture conducive to learning* the structure of the leadership system that ensures that the school allows both adults and children to put learning at the center of their daily activities
- *Cultivating and distributing leadership* the structure of the leadership system that develops others to accomplish the group's purpose and encourages the development of leadership across the organization
- *Ensuring high quality instruction in all classrooms* the structure of the leadership system that reduces the variability in the quality of instruction across all schools and all classrooms
- *Managing the district and its resources* the structure of the leadership system that ensures leaders effectively use all the resources at hand so that the district functions according to its mission
- *Driving improvement efforts* the structure of the leadership systems that methodically, intentionally, and effectively improves the district's major systems, structures, and processes

**Professional Capacity:** A major system of the complex school organization that develops a quality staff to reduce the variance of quality in instruction throughout the school. This system includes the processes related to:

- Attracting staff the structure of the professional capacity system that is intentional in locating the teachers and leaders that are the best fit for the district and its schools to achieve its mission
- *Developing staff* the structure of the professional capacity system that ensures the increasing quality of the school staff's knowledge and skills
- *Retaining staff* the structure of the professional capacity system that ensures the quality staff is working in the context/ position that is most beneficial to student achievement
- *Ensuring staff collaboration* the structure of the professional capacity system that reinforces the effective practice of constant collaboration to improve instructional quality in all schools and in all classrooms

**Family and Community Engagement:** A major system of the complex school organization that develops quality links between school professionals and the parents and community the school is intended to serve. This system includes the processes related to:

- Welcoming all families and the community The structure of the family and community engagement system that ensures families and the community are active participants in the life of the school, and feel welcomed, valued, and connected to each other, to school staff, and to what students are learning and doing in the school
- Communicating effectively with all families and the community The structure of the family and community engagement system that ensures families/the community and school staff engage in regular, two-way, meaningful communication about student learning
- Supporting student success the structure of the family and community engagement system that ensures families, communities, and school staff, continuously collaborate to support students' learning and healthy development both at home and at school, and have regular opportunities to strengthen their knowledge and skills to do so effectively
- Empowering families the structure of the family and community engagement system that ensures families are empowered to be advocates for their own and other children, to ensure that students are treated fairly and have access to learning opportunities that will support their success
- Sharing leadership with families and the community the structure of the family and community engagement system that ensures families/the community and school staff are equal partners in decisions that affect children and families and together inform, influence, and create policies, practices, and programs
- Collaborating with the community the structure of the family and community engagement system that ensures families and school staff collaborate with community members to connect students, families, and staff to expanded learning opportunities, community services, and civic participation

**Supportive Learning Environment:** A major system of the complex school organization that ensures students' school participation and willingness to expend major effort on classroom learning. This system includes the processes related to:

- *Maintaining order and safety* the structure of the supportive learning environment system that ensures that the basic needs of orderliness and safety are met
- *Developing and monitoring a system of supports* the structure of the supportive learning environment system that provides comprehensive services to students to meet their unique, whole-child needs
- *Ensuring a student learning community* the structure of the supportive learning environment system that ensures compliance with positive and healthy behavioral and academic norms

#### Process to Improve (How to Improve)

**Step 1: Identify Needs:** Consult many sources to determine what in the district needs improvement.

- Plan and prepare for the process
- Collect and analyze data
- Identify needs and conduct a root cause analysis

**Step 2: Select Interventions:** Research many sources to determine the solutions that have a good chance of meeting the identified district needs.

- Consider all the evidence for needed improvements
- Research possible interventions
- Determine if staff has the capacity to implement possible interventions

*Step 3: Plan Implementation:* Develop a team and plan to implement the solutions that are most promising and can be carried out at the school.

- Identify roles and responsibilities of those implementing the intervention
- Develop a team that will deeply understand the intervention and of best ways to implement it
- Develop the implementation timeline
- Identify resources and supports needed for the implementation of the intervention
- Develop a set of information to be reviewed to track the implementation

*Step 4: Implement Plan:* Carry out the plan to implement the promising solutions, making real-time adjustments where/ when needed.

- Collect information to monitor the quality of supports being provided for the intervention
- Consider what additional information is needed to determine if intervention is working
- Assess the degree to which the implementation plan is being followed
- Identify ways to break down any barriers
- Build capacity of others to facilitate the improvement process now and in the future

*Step 5: Examine Progress:* Determine whether the implementation of the promising solutions is meeting the originally identified needs of the school.

- Determine if the staff can formally study the effects of the intervention to share with others in the field
- Monitor implementation and progress against defined goals
- Define reasonable expectations for success
- Identify and track progress and performance
- Develop a plan for how knowledge about the intervention will be shared with others
- Use the evidence to determine whether the intervention should continue as is, be modified, or be discontinued

# **Georgia Department of Education**

School Improvement Plan

## 1. GENERAL IMPROVEMENT PLAN INFORMATION

District Name	Fayette County School System
School Name	Bennett's Mill Middle School
Team Lead	Dr. Marcus Broadhead
Position	Principal
Email	broadhead.marcus@mail.fcboe.org
Phone	(770) 716-3982

	Federal Funding Options to Be Employed (SWP Schools) in This Plan (Select all that apply)
~	Traditional funding (all Federal funds budgeted separately)
	Consolidated funds (state/local and federal funds consolidated) - Pilot systems ONLY
	"Fund 400" - Consolidation of Federal funds only

Factor(s) Used by District to Identify Students in Poverty (Select all that apply)
✓ Free/Reduced meal applications
Community Eligibility Program (CEP) - Direct Certification ONLY
Other (if selected, please describe below)

## 2. SCHOOL IMPROVEMENT GOALS

#### 2.1 CREATING IMPROVEMENT GOALS

Effective goals assist schools in attaining collective agreement about what work needs to occur for improvement to take place. Goals should focus and prioritize the efforts and resources of the district/school to the previously identified needs and create a focus for improvement. Setting goals should be a strategic process which aligns the goals within one of the five systems: Coherent Instruction, Effective Leadership, Professional Capacity, Family and Community Engagement, or Supportive Learning Environment.

There are several categories of goals which may be used in school improvement but the one type which focuses on improving results and not just enhancing processes is a SMART goal. SMART is an acronym for:

Specific Measurable Attainable Relevant Time-bound

An example of a SMART goal is:

By the end of the school year 2017-2018, all teachers will have training and be included in a PLC for their content-specific area.

#### 2.1.1 Completing the Improvement Goals Tables

Enter the school's two to four overarching needs and related root causes, as identified in the Comprehensive Needs Assessment 2017-2018 School Report, into the tables on pages 8, 14, 20, and 26. Determine a goal for each overarching need and include the goal in the last row of each corresponding table. For each overarching need, complete the planning tables covering the five systems from Georgia's Systems of Continuous Improvement. Use the codes below to list the structures addressed through the goal within each system. For each system, identify one to six action steps that will be taken to address the root causes that have created the overarching need. Finally, identify any supplemental action steps necessary to ensure the necessary supports are in place for the listed subgroups.

#### **Coherent Instructional System**

- CIS-1 Planning for quality instruction
- CIS-2 Delivering quality instruction
- CIS-3 Monitoring student progress
- CIS-4 Refining the instructional system

#### **Effective Leadership**

- EL-1 Creating and maintaining a climate and culture conducive to learning
- EL-2 Cultivating and distributing leadership
- EL-3 Ensuring high quality instruction in all classrooms
- EL-4 Managing the district and its resources
- EL-5 Driving improvement efforts

#### **Professional Capacity**

- PC-1 Attracting staff
- PC-2 Developing staff
- PC-3 Retaining staff
- PC-4 Ensuring staff collaboration

#### **Family and Community Engagement**

- FCE-1 Welcoming all families and the community
- FCE-2 Communicating effectively with all families and the community
- FCE-3 Supporting student success
- FCE-4 Empowering families
- FCE-5 Sharing leadership with families and the community
- FCE-6 Collaborating with the community

#### **Supportive Learning Environment**

- SLE-1 Maintaining order and safety
- SLE-2 Developing and monitoring a system of supports
- SLE-3 Ensuring a student learning community

## 2.2 OVERARCHING NEED #1

	Overarching Need
Effective Date u	ısage
Root Cause #1	Insufficient training (lack of base knowledge on how to interpret)
Root Cause #2	Inconsistent data (different teacher different test)
Root Cause #3	families do not know how to use data
Root Cause #4	Children do not know status/target
Root Cause #5	Lack of time to properly analyzem, interpret, and plan using data
GOAL	During the 2018-19 school year we will improve tier I strategies to enhance student engagement and increase student growth by 3% as indicated by the 2019 GMAS on Math and ELA.

	Accommodations based upon IEPs will be followed	ons on subgroup performance.	Incorporate in training objectives to include analysis, monitoring, and impact of interventions on subgroup performance.
	Students with Disabilities		Race/Ethnicity/Minority
ng from mobility.	Provide additional instructional time to address gaps resulting from mobility.		Use LEXIA Pro to support literacy development
	Migrant		English Learners
n mobility.	BMMS will follow Georgia's Systems of Continuous Improvement to identify needs, interventions, implementation, monitoring, and evaluation of services.	nent to identify needs, ervices.	BMMS will follow Georgia's Systems of Continuous Improvement to i interventions, implementation, monitoring, and evaluation of services
	Foster and Homeless		Economically Disadvantaged
	se subgroups?	oe implemented for th	Supplemental Supports: What supplemental action steps will be implemented for these subgroups?
Teachers	b. quarterly data reports on student growth		
CCP/ILT/	a. Aug - May (weekly)	Title I	6. Teachers will utilize software that supports student achievement (Study Island, Rdg Plus, NewsELA, Gizmos)
specialist	b. Monthly reports with student data and strategies implemented		inform instructional practices
ILT/Rtl	a. Aug - May (quarterly)	No cost	<sup>5</sup> . Rtl specialist will analyze student performance data to
specialist	b. Monthly reports with student data and strategies implemented		instructional strategies that supports student achievement
ILT/RtI	a. Aug - May (daily)	No cost	4. Rtl specialist will assist struggling students by delivering
	b. PLC minutes, Quarterly data reports on student growth		review instructional practices to promote student growth.
ILT/CCP/ Teachers	a. Aug - May (weekly)	No cost	3. Teachers will use formative assessments to monitor and
Teachers	b. Monthly reporting of minutes, submission of units developed		interdisciplinary units.
ILT/CCP/	a. Aug - May (weekly tentatively on Thursday)	No cost	2. Core content teachers will collaborate to develop
Teachers	b. PLC minutes, Quarterly data reports on student growth		upon formative data.
CCP/Admin/	a. Aug - April (every 4.5 weeks)	Title I	1.ELA & MathTeachers will conduct standard based remediation/enrichment workshops for students based
Responsible	b. Method for Monitoring	Source(s)	Action steps
Position/Role	a. Timeline for Implementation	Possible Funding	Action Stone
	achieve the goal.	ion steps to be taken	Evidence-based Action Steps: Describe the evidence-based action steps to be taken to achieve the goal.
			Structure(s) CIS 1, CIS 2, CIS 4
indicated by the	tier I strategies to enhance student engagement and increase student growth by 3% as indicated by the	Tier I strategies to en	During the 2018-19 school year we will improve tier I strategies to enhance student engage of the 2019 GMAS on Math and ELA.
	TOTTOTTAL CASCUTAL		

ted accordingly.	Accommodations based upon IEPs will be implemented accordingly.	ions on subgroup performance.	Incorporate in training objectives to include analysis, monitoring, and impact of interventions on subgroup performance.
	Students with Disabilities		Race/Ethnicity/Minority
ling from mobility.	Provide additional instructional time to address gaps resulting from mobility.	and academic achievement.	Ensure student schedules and ESOL services to increase language proficiency and academic achievement.
	Migrant		English Learners
om mobility.	Provide additional instructional time to address gaps resulting from mobility.	nent to identify needs, services.	BMMS will follow Georgia's Systems of Continuous Improvement to identify needs, interventions, implementation, monitoring, and evaluation of services.
	Foster and Homeless		Economically Disadvantaged
	ese subgroups?	be implemented for th	Supplemental Supports: What supplemental action steps will be implemented for these subgroups?
Dist. Coord.	b. feedback from surveys prior to PL		indicated by teacher needs and proficiency level
Teacher/Admin/	a. Aug - March (monthly)	No cost	$^{6}$ . Differentiate the delivery of professional learning as
	b. observation, documentation of areas of growth, conf. notes		implementation of instructional strategies
Admin	a. Aug - May (monthly)	No cost	<sup>5</sup> . Provide constructive feedback on growth and
Principal	b. TKES performance rating and level of mastery in strand		development on data analysis
CCP/ILT/	a. Aug - Sept	No cost	<sup>4.</sup> Empower teacher leaders to facilitate professional
coordinator	b. TKES performance rating and level of mastery in strand		development on effective instructional practices
CCP/ILT/District	a. Aug -Sept	No cost	3. Empower teacher leaders to facilitate professional
coordinator	b. Observation of implementation		practice
CCP/ILT/District	a. Aug - May (weekly)	No cost	2. Model effective use of data and its impact on instructional
	b. observation of PLC, minutes, assessment samples		and standard based assessment development
Principal/CCP	a. Aug - March (weekly)	No Cost	$^{ m I.}$ Provide protected time to for collaboration, data analysis
Responsible	b. Method for Monitoring	Source(s)	Action Steps
Position/Role	a. Timeline for Implementation	Possible Funding	Action Stone
	o achieve the goal.	tion steps to be taken t	Evidence-based Action Steps: Describe the evidence-based action steps to be taken to achieve the
			Structure(s) EL1, EL2, EL 3
s indicated by the	nance student engagement and increase student growth by 3% as indicated by the	tier I strategies to en	GOAL During the 2018-19 school year we will improve tier I strategies to enhance student engages and the control of the contro
	EFFECTIVE LEADERSHIP	EFFECTIVE	

	Collaborate with SPED to ensure practices address IEP goals	ions on subgroup performance.	Incorporate in training objectives to include analysis, monitoring, and impact of interventions on subgroup performance.
	Students with Disabilities		Race/Ethnicity/Minority
ting from mobility.	Provide additional instructional time to address gaps resulting from mobility.	dent access	Collaboration with EL teacher to ensure practices provide student access
	Migrant		English Learners
om mobility.	Provide additional instructional time to address gaps resulting from mobility	nent to identify needs, ervices.	BMMS will follow Georgia's Systems of Continuous Improvement to identify needs, interventions, implementation, monitoring, and evaluation of services.
	Foster and Homeless		Economically Disadvantaged
	ese subgroups?	be implemented for th	Supplemental Supports: What supplemental action steps will be implemented for these subgroups?
	b. TKES walkthru and formal observation of practice		
Teacher/Admin	a. Aug - May (monthly)	County PL allotment	6. Teachers receive training in data analysis, best practices and literacy
	b. TKES walkthru and formal observation of practice		
Teacher/Admin	a. Aug - May (weekly)	County PL allotment	5. Teachers receive training in areas of growth.
Principal/Tchr	b. Observation of PL /teacher surveys		
APs/CCPs/	a. Aug - May (monthly)	County PL allotment	4. Teacher Leader led professional development on literacy that can redeliver to staff
Principal/Tchr	b. Observation of PL /teacher surveys		
APs/CCPs/	a. Aug - May (Monthly)	County PL allotment	3. Teacher Leader/Dist. Coord. led professional development on data analysis that can redeliver to staff
Principal/Tchr	b. Observation of PL /teacher surveys		
APs/CCPs/	a. Aug - May (monthly)	County PL allottment	2. Teacher Leader led professional development on best practices that can redeliver to staff
Principal/Tchr	b. Observation of PL and module documentation		instructional technology
APs/CCPs/	a. Aug - May (weekly)	No cost	$^{ m 1.}$ Ongoing PL on Formative Instructional Practices and
Responsible	b. Method for Monitoring	Source(s)	Action steps
Position/Role	a. Timeline for Implementation	Possible Funding	A ction Stans
	o achieve the goal.	tion steps to be taken t	Evidence-based Action Steps: Describe the evidence-based action steps to be taken to achieve the
			Structure(s) PC 1, PC 2, PC 4
as indicated by the	nance student engagement and increase student growth by 3% as indicated by the	iter i strategies to eni	GOAL During the 2018-19 school year we will improve tier I strategies to enhance student er 2019 GMAS on Math and ELA.
	PROFESSIONAL CAPACITY	PROFESSION	

	Goals and progress should reflect IEP goals	ons on subgroup performance.	Incorporate in training objectives to include analysis, monitoring, and impact of interventions on subgroup performance.
	Students with Disabilities		Race/Ethnicity/Minority
g from mobility.	Provide additional instructional time to address gaps resulting from mobility.		Provide communication in native language
	Migrant		English Learners
ה mobility.	Provide additional instructional time to address gaps resulting from mobility.	ent to identify needs, ervices.	BMMS will follow Georgia's Systems of Continuous Improvement to identify needs, interventions, implementation, monitoring, and evaluation of services.
	Foster and Homeless		Economically Disadvantaged
	ese subgroups?	oe implemented for th	Supplemental Supports: What supplemental action steps will be implemented for these subgroups?
	b.		
	ä		6.
Contact	b. feedback from survey		engagement from local professionals/businesses
Principal/Title I	a. Aug - May (quarterly)	No cost	5. Communicate support needed to enhance student
Title I Contact	b. Parent survey feedback		hours to assist students at home
Parent Liaison/	a. Aug - April (quarterly)	Title I	$^{4\cdot}$ Provide need-based parent workshops outside of school
	b. feedback from Google document, lesson plans(differentiation)		
Teacher	a. Aug - September	No cost	3. Retreive student input to determine learning styles
	b. Conferences with students and parents		students and parents beyond IC
Teacher/Parent	a. Sept - April	Title I	<sup>2.</sup> Parent Data Meetings to share student progress with
Liaison/Parents	b. Teachers discuss quarterly		establish individual student achievement goals
Teachers/Parent	a. Sept (establish goals) - April (identify progress)	No cost	$^{ m 1.}$ Retrieve parent and student input from compacts to
Responsible	b. Method for Monitoring	Source(s)	Action Steps
Position/Role	a. Timeline for Implementation	Possible Funding	Action Stans
	o achieve the goal.	ion steps to be taken t	Evidence-based Action Steps: Describe the evidence-based action steps to be taken to achieve the goal.
			Structure(s) FCE 1, FCE 2, FCE 3, FCE 4, FCE 5
indicated by the	FAMILY and COMMONITY ENGAGEMENT e tier I strategies to enhance student engagement and increase student growth by 3% as indicated by the	Tier I strategies to en	During the 2018-19 school year we will improve tier I strategies to enhance student er 2019 GMAS on Math and ELA.
	NITE END A DEVENT	AMILY J COMMI	

ited accordingly.	Accommodations based upon IEPs will be implemented accordingly.	tions on subgroup performance.	Incorporate in training objectives to include analysis, monitoring, and impact of interventions on subgroup performance.
	Students with Disabilities		Race/Ethnicity/Minority
ting from mobility.	Provide additional instructional time to address gaps resulting from mobility.	and academic achievement.	Ensure student schedules and ESOL services to increase language proficiency and academic achievement.
	Migrant		English Learners
om mobility.	Provide additional instructional time to address gaps resulting from mobility.	nent to identify needs, services.	BMMS will follow Georgia's Systems of Continuous Improvement to identify needs, interventions, implementation, monitoring, and evaluation of services.
	Foster and Homeless		Economically Disadvantaged
	ese subgroups?	be implemented for the	Supplemental Supports: What supplemental action steps will be implemented for these subgroups?
	b.		
	a.		6.
	b.		
	a.		5.
	b.		
	ö		4.
	b. TKES walkthru and formal observations		positive learning environment
Teachers/PBIS team	a. Aug - May (based upon monthly data discipline report)	No cost	3. Reteaching of PBIS schoolwide expectations to sustain a
Specialist	b. quarterly data report for students served	afterschool/Sat	(standard-based, study skill & project based classes)
Teachers/Rtl	a. Aug - May (quarterly)	Title 1 -	2. Provide opportunities for remed. & enrichment
	b. PLC minutes, explicit expectations document		learning
APs/Principal	a. Aug - May (monthly)	No cost	1. Ensure PLC's address best practices to support student
Responsible	b. Method for Monitoring	Source(s)	ACHOII Steps
Position/Role	a. Timeline for Implementation	Possible Funding	Action Stone
	be taken to achieve the goal.	tion steps to be taken to	Evidence-based Action Steps: Describe the evidence-based action steps to
			Structure(s) SLE 2, SLE 3
as indicated by the	During the 2018-19 school year we will improve tier I strategies to enhance student engagement and increase student growth by 3% as indicated by the 2019 GMAS on Math and ELA.	e tier I strategies to enh	GOAL During the 2018-19 school year we will improve 2019 GMAS on Math and ELA.
	SUPPORTIVE LEARNING ENVIRONMENT	SUPPORTIVE LEARN	

## 2.3 OVERARCHING NEED #2

	Overarching Need
Professional lea	arning aligned to staff needs and readiness
Root Cause #1	Failure of follow through and accountability
Root Cause #2	time out of classroom for training
Root Cause #3	Lack of experts in building to train teachers
Root Cause #4	Too many new ideas without proper resources
Root Cause #5	County level initiatives not aligned with school issues
GOAL	During the 2018-19 SY we will increase the percentage of students scoring a level 2 and above on the 2018 GMAS by 3%.

	COHEDENT INSTRI	COHERENT INSTRICTIONAL SYSTEM	
GOAL During the 2018-19 SY we will increase the percentage of the	entage of students so	During the 2018-19 SY we will increase the percentage of students scoring a level 2 and above on the 2018 GMAS by 3%.	
Structure(s) CIS 1, CIS 2, CIS 4			
Evidence-based Action Steps: Describe the evidence-based action steps to be taken to achieve the goal.	on steps to be taken to	o achieve the goal.	
Action Steps	Possible Funding	a. Timeline for Implementation	Position/Role
1	Source(s)	b. Method for Monitoring	Responsible
1. Provide student support in critical thinking and writing	Title I	a. Aug - May (daily)	CCP/ILT/
using a focused small group remediation model		b. lesson plans, TKES	Teachers
<sup>2.</sup> All content area teachers will create, develop and assign	No Cost	a. Aug - May (weekly)	ILT/CCP/
projects and assess. focused on crit. think & prob solving		b. lesson plans, TKES	Teachers
3. Facilitate writing enrichment workshops for students	Title I	a. Aug - March (quarterly)	Teachers/Admin
and lexile scores.		b. observation, sign in sheets, lesson plans	
<ol> <li>Utilize software such as Think CERCA, Dreambox,</li> </ol>	No Cost	a. Aug - May (weekly)	Teachers/Admin
Gizmos and Smart Skills to reinforce prob. solving skills		b. TKES focused walkthroughs	
<sup>5</sup> . Collaborate in PLC to develop & share lessons that	No Cost	a. Aug - May (weekly)	Teachers/Admin
support interdisciplinary writing formative assessments		b. PLC minutes, observation of mtg	
<sup>6</sup> . Collaborate in content/grade level to develop and share	No Cost	a. Aug - May (weekly)	Teachers/Admin
lessons that support literacy to enhance student achievem		b. PLC minutes, observation of mtg	/CCP
Supplemental Supports: What supplemental action steps will be implemented for these subgroups?	e implemented for the	ese subgroups?	
Economically Disadvantaged		Foster and Homeless	
BMMS will follow Georgia's Systems of Continuous Improvement to identify needs, interventions, implementation, monitoring, and evaluation of services.	ent to identify needs, rvices.	Provide additional instructional time to address gaps resulting from mobility.	om mobility.
English Learners		Migrant	
Utilize LEXIA Pro to support student achievement		Provide additional instructional time to address gaps resulting from mobility	ting from mobility.
Race/Ethnicity/Minority		Students with Disabilities	
Incorporate in training objectives to include analysis, monitoring, and impact of interventions on subgroup performance.	ns on subgroup performance.	SPED teachers will provide accommodations to address weaknesses in critical thinking skills in alignment with individualized goals.	esses in critical

eeded for students	Ensure teacher receives appropriate support to deliver what is needed for students	ons on subgroup performance.	Incorporate in training objectives to include analysis, monitoring, and impact of interventions on subgroup performance.
	Students with Disabilities		Race/Ethnicity/Minority
ing from mobility.	Provide additional instructional time to address gaps resulting from mobility.	s needed for students	Ensure teacher receives appropriate support to deliver what is needed for students
	Migrant		English Learners
m mobility.	Provide additional instructional time to address gaps resulting from mobility.	ent to identify needs, ervices.	BMMS will follow Georgia's Systems of Continuous Improvement to identify needs, interventions, implementation, monitoring, and evaluation of services.
	Foster and Homeless		Economically Disadvantaged
	ese subgroups?	oe implemented for th	Supplemental Supports: What supplemental action steps will be implemented for these subgroups?
	b.		
	a.		6.
APs	b. TKES and other instruments that measure teacher growth		implementation of best practices
Principal and	a. Aug - May (pre, mid year and summative conferences)	No cost	5. Provide constructive feedback on growth and
	b. TKES		
SIP	a. Aug - May (bi-weekly)	No cost	$^4$ . Monitoring application of best practices
APs	b. Collection of teacher survey data/analyze share		adjustments will be made
Principal and	a. Aug - May (monthly)	No cost	3. Utilize feedback provided and communicate what
	b. Observation and student/teacher needs		
Principal	a. Aug - Sept	No cost	2. Provide clarity of needs for all staff through goal setting
	b. Observation of practices (TKES)		
Principal	a. Aug - Sept	No cost	$^{ m I.}$ Empower staff who have strengths to deliver strategies
Responsible		Source(s)	Action Steps
Docition /Role	o acnieve the goal.  a Timeline for Implementation	Ton steps to be taken to	Evidence-based Action Steps: Describe the evidence-based action steps to be taken to achieve the goal.  Describe Funding
			יייי דיין דיין דריין דריין דריין דריין דריין דריין דריין דריין
			Structure(s) EL 1. EL 2. EL 3. EL 5
	During the 2018-19 SY we will increase the percentage of students scoring a level 2 and above on the 2018 GMAS by 3%.	centage of students so	GOAL During the 2018-19 SY we will increase the per
	EFFECTIVE LEADERSHIP	EFFECTIVE	

	Model differentiation as a best practice	ons on subgroup performance.	Incorporate in training objectives to include analysis, monitoring, and impact of interventions on subgroup performance.
	Students with Disabilities		Race/Ethnicity/Minority
ulting from mobility.	Provide additional instructional time to address gaps resulting from mobility.		Model cultural literacy as a best practice
	Migrant		English Learners
from mobility.	Provide additional instructional time to address gaps resulting from mobility.	ent to identify needs, ervices.	BMMS will follow Georgia's Systems of Continuous Improvement to identify needs, interventions, implementation, monitoring, and evaluation of services.
	Foster and Homeless		Economically Disadvantaged
	ese subgroups?	be implemented for the	Supplemental Supports: What supplemental action steps will be implemented for these subgroups?
	b.		
	a		6.
	b. Observation of PL/faculty presentations		
Admin, CCPs	a. Aug - May (bi weekly)	No cost	5. Ensure staff models and shares best practices acquired
PL coordinator	b. Observations and teacher reflection		extra support
Admin, CCPs,	a. Aug - April (as needed and available thru RESA)	County PL allotment	$^{4\cdot}$ Coach staff beyond designated PL days for those needing
	b. interview process and summative evaluations		
Principal	a. March - June	No cost	<sup>3.</sup> Hire staff with proficiency in areas of growth
am lead	b. PLC minutes, TKES, content meeting demos		delivered is in practice
Admin/CCPs/Te	a. Aug - Sept	No cost	2. Implement methods of accountability to ensure what is
7	b. Signin sheets, redelivery		
teacher/facilitato	a-Aug - May (weekly)	No cost	$^{ m 1.}$ Ensure all staff members attend PL/training as indicated
Responsible	b. Method for Monitoring	Source(s)	Action Steps
Position/Role	a. Timeline for Implementation	Possible Funding	A of the Comp
	o achieve the goal.	tion steps to be taken t	Evidence-based Action Steps: Describe the evidence-based action steps to be taken to achieve the goal.
			Structure(s) PC 1, PC 2, PC 4
	During the 2018-19 SY we will increase the percentage of students scoring a level 2 and above on the 2018 GMAS by 3%.	centage of students sc	GOAL During the 2018-19 SY we will increase the per
	PROFESSIONAL CAPACITY	PROFESSION	

FA	MILA Pue VIIM	FAMILY and COMMINITY ENGAGEMENT	
GOAL During the 2018-19 SY we will increase the percentage of the	entage of students sc	During the 2018-19 SY we will increase the percentage of students scoring a level 2 and above on the 2018 GMAS by 3%.	
Structure(s) FCE 1, FCE 2, FCE 3, FCE, 4, FCE 6			
Evidence-based Action Steps: Describe the evidence-based action steps to be taken to achieve the	on steps to be taken t	o achieve the goal.	
Action Steps	Possible Funding Source(s)	a. Timeline for Implementation b. Method for Monitoring	Position/Role Responsible
<ol> <li>Communicate best practices with school community that is grade level specific</li> </ol>	No cost	a. Aug - May (quarterly)     b. Quarterly communication via newsletter	Teacher/Parent liaison
2. Conduct needs assessment with school community to	No cost	a. Aug - Sept	Teacher
understand learning styles		b. feedback from Google Document	
3. Retrieve student feedback on learning experiences to	No cost	a. Aug - May (weekly)	Teacher
incorporate reflection and metacognition		b. Data collected from feedback	
4. Share with parents ways they can assist students at home	Title I	a. Aug - April (quarterly)	Teacher/Parent
with critical thinking and problem solving		b. Parent feedback	liaison
5.		a.	
		b.	
6.		a.	
		b.	
Supplemental Supports: What supplemental action steps will be implemented for these subgroups?	e implemented for the	ese subgroups?	
Economically Disadvantaged		Foster and Homeless	
BMMS will follow Georgia's Systems of Continuous Improvement to identify needs, interventions, implementation, monitoring, and evaluation of services.	ent to identify needs, ervices.	Provide additional instructional time to address gaps resulting from mobility.	n mobility.
English Learners		Migrant	
Send communication in native language and meet with parents	U,	Provide additional instructional time to address gaps resulting from mobility.	ng from mobility.
Race/Ethnicity/Minority		Students with Disabilities	
Incorporate in training objectives to include analysis, monitoring, and impact of interventions on subgroup performance	ns on subgroup performance.	Share progress with parents based upon IEP goals.	

ed accordingly.	Accommodations based upon IEPs will be implemented accordingly.	ions on subgroup performance.	Incorporate in training objectives to include analysis, monitoring, and impact of interventions on subgroup performance.
	Students with Disabilities		Race/Ethnicity/Minority
ng from mobility.	Provide additional instructional time to address gaps resulting from mobility.	and academic achievement.	Ensure student schedules and ESOL services to increase language proficiency and academic achievement.
	Migrant		English Learners
m mobility.	Provide additional instructional time to address gaps resulting from mobility	nent to identify needs, services.	BMMS will follow Georgia's Systems of Continuous Improvement to identify needs, interventions, implementation, monitoring, and evaluation of services.
	Foster and Homeless		Economically Disadvantaged
	ese subgroups?	be implemented for th	Supplemental Supports: What supplemental action steps will be implemented for these subgroups?
	b.		
	a.		6.
	b.		
	a.		5.
	b.		
	a		4.
	b. feedback from teacher.staff surveys		shared decision making for teachers/staff
Admin	a. Aug - May (monthly)	No cost	3. Provide a positive environment through transparency &
	b. SIP goals will be tied to PL		student centered focus
SIP/Admin	a. Aug - Sept	No cost	2. Ensure professional learning is tied to developing a
	b. SIP team meetings		
Admin	a. Aug - Sept	No cost	1. Develop a structure to support PL enviroment
Responsible	b. Method for Monitoring	Source(s)	Action Steps
:	,   ªl	tion steps to be taken	Evidence-based Action Steps: Describe the evidence-based action steps to be taken to achieve the go:
			Structure(s)   SLE 1, SLE 2, SLE 3
	During the 2018-19 SY we will increase the percentage of students scoring a level 2 and above on the 2018 GMAS by 3%.	centage of students s	During the 2018-19 SY we will increase the per
	SUPPORTIVE LEARNING ENVIRONMENT	UPPORTIVE LEARI	S

## 2.4 OVERARCHING NEED #3

	Overarching Need
Building commu	ınity among staff
Root Cause #1	Common time together other than professional meetings
Root Cause #2	No organized positive focused activities - school themed
Root Cause #3	Need positive non school themed activities
Root Cause #4	No coverage for us to observe colleagues in non evaluation way
Root Cause #5	Unequal balance of extra roles and activities (10% do all the work)
GOAL	During the 2018-19 SY we will increase positive school culture with a specific focus on the reduction of student discipline referrals by 10% as measured by the district annual referral report.

ited accordingly.	Accommodations based upon IEPs will be implemented accordingly.	ions on subgroup performance.	Incorporate in training objectives to include analysis, monitoring, and impact of interventions on subgroup performance.
	Students with Disabilities		Race/Ethnicity/Minority
ting from mobility.	Provide additional instructional time to address gaps resulting from mobility.	and academic achievement.	Ensure student schedules and ESOL services to increase language proficiency and academic achievement.
	Migrant		English Learners
om mobility.	Provide additional instructional time to address gaps resulting from mobility	nent to identify needs, services.	BMMS will follow Georgia's Systems of Continuous Improvement to identify needs, interventions, implementation, monitoring, and evaluation of services.
	Foster and Homeless		Economically Disadvantaged
	ese subgroups?	be implemented for th	Supplemental Supports: What supplemental action steps will be implemented for these subgroups?
	b.		
	a.		6.
	b.		
	a.		5.
	b.		
	'n		4.
	b. teacher feedback (PBIS, SIP, Team, Grade meetings)		concerns
Admin	a. Aug - May	No cost	<sup>3.</sup> Consistency and transparency when addressing teacher
	b. teacher feedback (PBIS, SIP, Team, Grade meetings)		professionalism and a positive learning environment
Admin	a. Aug - May	No cost	2. Provide clear and consistent guidelines for staff regarding
	b. teacher feedback (PBIS, SIP, Team, Grade meetings)		by reinforcing student expectations
Admin	a. Aug - May	No cost	$^{ m 1.}$ Respond in a timely manner to concerns shared by staff
Responsible	b. Method for Monitoring	Source(s)	Action Steps
Position/Role	a. Timeline for Implementation	Possible Funding	A of the Stone
	o achieve the goal.	tion steps to be taken t	Evidence-based Action Steps: Describe the evidence-based action steps to be taken to achieve the
			Structure(s) EL 5, EL 1
0% as measured	During the 2018-19 SY we will increase positive school culture with a specific focus on the reduction of student discipline referrals by 10% as measured by the district annual referral report.	school culture with a	GOAL by the district annual referral report.
	EFFECTIVE LEADERSHIP	EFFECTIVE	

accordingly.	Accommodations based upon IEPs will be implemented accordingly.	ions on subgroup performance.	Incorporate in training objectives to include analysis, monitoring, and impact of interventions on subgroup performance.
	Students with Disabilities		Race/Ethnicity/Minority
ıg from mobility.	Provide additional instructional time to address gaps resulting from mobility.	and academic achievement.	Ensure student schedules and ESOL services to increase language proficiency and academic achievement.
	Migrant		English Learners
n mobility.	Provide additional instructional time to address gaps resulting from mobility	nent to identify needs, services.	BMMS will follow Georgia's Systems of Continuous Improvement to identify needs, interventions, implementation, monitoring, and evaluation of services.
	Foster and Homeless		Economically Disadvantaged
	ese subgroups?	be implemented for th	Supplemental Supports: What supplemental action steps will be implemented for these subgroups?
	b.		
	a.		6.
	b.		
	a.		5.
	b.		
	a.		4.
	b.		
	a		ÿ
staff	b. resume, interview process, references		building relationships with students
Admin, Title 1	a. Feb - June	no cost	<sup>2.</sup> Hire HQ staff that possess soft skills and a strength in
in Ed, T1 staff	b. documentation from observation or course taken/TKES obser.		mentor or observe to strengthen classroom mgmt.
Admin, Partners	a. Aug - April	subs, PL	$^{ m 1.}$ Provide opportunities for struggling teachers to have PL,
Responsible	b. Method for Monitoring	Source(s)	Action Steps
Position/Role	a. Timeline for Implementation	Possible Funding	A office Ctons
	o achieve the goal.	tion steps to be taken t	Evidence-based Action Steps: Describe the evidence-based action steps to be taken to achieve the goal.
			Structure(s) PC 2, PC 1
% as measured	During the 2018-19 SY we will increase positive school culture with a specific focus on the reduction of student discipline referrals by 10% as measured by the district annual referral report.	school culture with a	During the 2018-19 SY we will increase positive GOAL by the district annual referral report.
	PROFESSIONAL CAPACITY	PROFESSION	

ed accordingly.	Accommodations based upon IEPs will be implemented accordingly.	ions on subgroup performance.	Incorporate in training objectives to include analysis, monitoring, and impact of interventions on subgroup performance.
	Students with Disabilities		Race/Ethnicity/Minority
ng from mobility.	Provide additional instructional time to address gaps resulting from mobility.	and academic achievement.	Ensure student schedules and ESOL services to increase language proficiency and academic achievement.
	Migrant		English Learners
m mobility.	Provide additional instructional time to address gaps resulting from mobility	nent to identify needs, ervices.	BMMS will follow Georgia's Systems of Continuous Improvement to identify needs, interventions, implementation, monitoring, and evaluation of services.
	Foster and Homeless		Economically Disadvantaged
	ese subgroups?	be implemented for th	Supplemental Supports: What supplemental action steps will be implemented for these subgroups?
	b.		
	a.		6.
	b.		
	ä		5.
	b. parent feedback, data uploads and views		upcoming events and communicate reminders
	a. Aug - May	BMMS app	<sup>4.</sup> Utilize technology to capture parent opinions, share
	b. Stakeholders Meeting minutes		provide opportunity for their input.
Admin/ Parents	a. Aug - May (3 times a year)	No cost	3. Communicate policy and expectations with parents and
	b. minutes from Vertical meetings		teeder patterns.
Admin/Teachers	a. Aug - May	Title 1 - subs	2. Incorporate vertical collaboration among grade levels and
Businesses	b. resume, observation		provide real world connections
Admin/Parents/	a. Aug - May	No cost	$^{ m 1.}$ Request stakeholders to supplement instruction and
Responsible	b. Method for Monitoring	Source(s)	Action Steps
Position/Role	a. Timeline for Implementation	Possible Funding	A office Stone
	o achieve the goal.	tion steps to be taken t	Evidence-based Action Steps: Describe the evidence-based action steps to be taken to achieve the go:
			Structure(s) FCE 2, FCE 3, FCE4, FCE5, FCE 6
% as measured	During the 2018-19 SY we will increase positive school culture with a specific focus on the reduction of student discipline referrals by 10% as measured by the district annual referral report.	school culture with a	During the 2018-19 SY we will increase positive GOAL by the district annual referral report.
	NITY ENGAGEMENT	FAMILY and COMMUNITY ENGAGI	F

d accordingly.	Accommodations based upon IEPs will be implemented accordingly.	ons on subgroup performance.	Incorporate in training objectives to include analysis, monitoring, and impact of interventions on subgroup performance.
	Students with Disabilities		Race/Ethnicity/Minority
g from mobility.	Provide additional instructional time to address gaps resulting from mobility.	and academic achievement.	Ensure student schedules and ESOL services to increase language proficiency and academic achievement.
	Migrant		English Learners
ר mobility.	Provide additional instructional time to address gaps resulting from mobility	ent to identify needs, ervices.	BMMS will follow Georgia's Systems of Continuous Improvement to identify needs, interventions, implementation, monitoring, and evaluation of services.
	Foster and Homeless		Economically Disadvantaged
	ese subgroups?	oe implemented for th	Supplemental Supports: What supplemental action steps will be implemented for these subgroups?
	b.		
	a.		6.
	b.		
	a		5.
	b.		
	'n		4.
	b. lesson plan		teachers in the building
Admin	a. Aug - May	Title 1 - subs	3. Provide opportunities to vertically "job swap" with other
	b. documentation of plans which includes a schedule for lessons		(guidance lessons, focus groups, 1:1)
Admin	a. Aug - May	No Cost	2. Student support through school counseling services
	b. documentation of observation	during planning peri	multiple content areas.
Admin	a. Aug - May	Title 1 - subs or do	$^{ m 1.}$ Provide coverage for teachers to observe best practices in
Responsible	b. Method for Monitoring	Source(s)	Action Steps
Position/Role	a. Timeline for Implementation	Possible Funding	Action Stone
	be taken to achieve the goal.	ion steps to be taken t	Evidence-based Action Steps: Describe the evidence-based action steps to
			Structure(s) SLE 2, SLE 3
∜ as measured	During the 2018-19 SY we will increase positive school culture with a specific focus on the reduction of student discipline referrals by 10% as measured by the district annual referral report.	school culture with a	During the 2018-19 SY we will increase positive GOAL by the district annual referral report.
	SUPPORTIVE LEARNING ENVIRONMENT	UPPORTIVE LEARN	S

## 2.5 OVERARCHING NEED #4

	Overarching Need
INTENTIONALL	Y LEFT BLANK
Root Cause #1	
Root Cause #2	
Root Cause #3	
Root Cause #4	
Root Cause #5	
GOAL	INTENTIONALLY LEFT BLANK

	Students with Disabilities		Race/ Emilicity/ Miliority	
	Students with Disabilities		Race/Ethnicity/Minority	
	Migrant		English Learners	
	Foster and Homeless		Economically Disadvantaged	
	subgroups?	be implemented for these	Supplemental Supports: What supplemental action steps will be implemented for these subgroups?	Suppleme
		b.		
		a.		6.
		b.		
		a		5.
		b.		
		a		4.
		b.		
		a.		3.
		b.		
		a.		2.
		b.		
		a.		1.
Responsible	b. Method for Monitoring	Source(s)	Action Steps	
Position/Role	a. Timeline for Implementation	Possible Funding	A 4: C4	
	chieve the goal.	tion steps to be taken to ac	Evidence-based Action Steps: Describe the evidence-based action steps to be taken to achieve the goal.	Evidence-
			re(s)	Structure(s)
			INTENTIONALLY LEFT BLANK	GOAL
	TIONAL SYSTEM	COHERENT INSTRUCTIONAL SYSTEM		

	TI I TO I I V LI LIND LINDIII	
tion steps to be taken to	achieve the goal.	
Possible Funding Source(s)	• •	Position/Role Responsible
	),	
	1.	
	),	
	1.	
	).	
	1.	
	).	
	l.	
	),	
	1.	
	),	
be implemented for thes	e subgroups?	
	Foster and Homeless	
	Migrant	
	Students with Disabilities	
	Possible Funding Source(s)  the implemented for these	a. Timeline b. Metho a. b. a. b. b. a. a. b. b. b. b. b. b. b. c. a. c. a. c. a. c. a. b. c. a. c. a. c. a. c. a. b. c. a. c.

	Students with Disabilities		Race/Ethnicity/Minority	
	Migrant		English Learners	
	Foster and Homeless		Economically Disadvantaged	
	ubgroups?	be implemented for these s	Supplemental Supports: What supplemental action steps will be implemented for these subgroups?	Supplemen
		b.		
		a.		6.
		b.		
		a		5.
		b.		
		a		4.
		b.		
		a.		3.
		b.		
		a.		2.
		b.		
		'n		1.
Position/Role Responsible	a. Timeline for Implementation b. Method for Monitoring	Possible Funding Source(s)	Action Steps	
		tion steps to be taken to acl	Evidence-based Action Steps: Describe the evidence-based action steps to be taken to achieve the goal.	Evidence-l
			e(s)	Structure(s)
			INTENTIONALLY LEFT BLANK	GOAL
	CAPACITY	PROFESSIONAL CAPACITY		

	Students with Disabilities		Race/Ethnicity/Minority	
	Migrant		English Learners	
	Foster and Homeless		Economically Disadvantaged	
	subgroups?	be implemented for these	Supplemental Supports: What supplemental action steps will be implemented for these subgroups?	Suppleme
		b.		
		a,		6.
		b.		
		a.		5.
		b.		
		a.		4.
		b.		
		a.		3.
		b.		
		a.		2.
		b.		
		a.		1.
Responsible	b. Method for Monitoring	Source(s)	Action Steps	
Position/Role	a. Timeline for Implementation	Possible Funding	•	
	chieve the goal.	tion steps to be taken to ac	Evidence-based Action Steps: Describe the evidence-based action steps to be taken to achieve the goal.	Evidence-
			re(s)	Structure(s)
			INTENTIONALLY LEFT BLANK	GOAL
	TY ENGAGEMENT	FAMILY and COMMUNITY ENGAGEMENT		

	Students with Disabilities		Race/Ethnicity/Minority	
	Migrant		English Learners	
	Foster and Homeless		Economically Disadvantaged	
	ese subgroups?	be implemented for the	Supplemental Supports: What supplemental action steps will be implemented for these subgroups?	Supple
	b.			
	a.			6.
	b.			
	a.			5.
	b.			
	a.			4.
	b.			
	a.			3.
	b.			
	a.			2.
	b.			,
	a.			1.
Responsible	b. Method for Monitoring	Source(s)	Action Steps	
Position/Role	a. Timeline for Implementation	Possible Funding	A stign Chang	
	o achieve the goal.	tion steps to be taken to	Evidence-based Action Steps: Describe the evidence-based action steps to be taken to achieve the goal.	Evider
			Structure(s)	Structi
			AL INTENTIONALLY LEFT BLANK	GOAL
	SUPPORTIVE LEARNING ENVIRONMENT	SUPPORTIVE LEARN		

# **4. REQUIRED QUESTIONS**

<b>4.a</b> - In developing this plan, briefly describe how the school sought advice from individuals (teachers, staff, other school leaders, paraprofessionals, specialized instructional support personnel, parents, community partners, and other stakeholders) was sought and included. [Sec. 2103(b)(2)]
A stakeholder's meeting was held which included parents, staff and support personnel. During this meeting the previous goals were reviewed and data was shared regarding the progress toward meeting the goals. Then all attendees were placed in groups, provided information and given time to pour over the information with the intention of identifying overarching needs. All present had an opportunity to discuss why the overarching needs were necessary and provided context to what the next steps should be. The meeting wa also streamed live which allowed others who were not in attendance to listen in on the process.
<b>4.b</b> - Describe how the school will ensure that low-income and minority children enrolled in the Title I school are not served at disproportionate rates by ineffective, out-of-field, or inexperienced teachers. [Sec. 1111(g)(1)(B)]
Administration screens all candidates for employment. All candidates must be highly qualified or in the process of being highly qualified prior to employment. Administration adheres to the TKES evaluation process and conducts it with fidelity to ensure that all teachers employed provide instruction using best practices. Professional development takes place weekly and there are standards provided by administration that serves as guidance for instruction. It is the expectation that all subgroups are served and instruction is data driven to ensure that no child is not receiving a quality education.

**4.c** - Provide a general description of the Title I instructional program being implemented at this Title I School. Specifically define the subject areas to be addressed and the instructional strategies/methodologies to be employed to address the identified needs of the most academically at-risk students in the school. Please include services to be provided for students living in local institutions for neglected or delinquent children (if applicable). [Sec. 1114(b)(7)(ii)]

At BMMS, we provide supports to at-risk students in numerous ways. For example, during the school day, we provide our students with leveled classes in ELA and math so that teachers may utilize data from benchmark assessments and universal screeners (Assesslets, STAR Math, Reading Inventory, and Milestones) to provide differentiated support at the appropriate level of challenge. Teachers can analyze the data from these formative and summative assessments in professional learning communities to determine areas of deficit for remediation as well as areas of strength for acceleration. In our language arts and literacy classes, teachers may divide the students into smaller groups for direct instruction, guided practice and more specific feedback on their work. We frequently seek paraprofessionals and retired educators to assist teachers in this practice so that students can have more focused assistance in classes with students who are at risk in that particular content area. Teachers and the parapros/retired educators divide the class into smaller groups based on individual areas of weakness or identified deficits and incorporate resources such as Study Island, ThinkCERCA, NewsELA, Dreambox, MobyMax, Reading Plus, System 44, and others to build those skills. We would like to provide support through a new program called Lexia as well for students who have recently learned the English language and need more scaffolded support in the areas of reading fluency, comprehension, and vocabulary acquisition. We would also like to provide supports in math using parapro support or retired educators with math certification. Because success in social studies and science classes demands reading fluency and comprehension, we would like to provide support in those classes as well with the aid of a parapro or retired educator who can provide reading/literacy assistance in those content areas.

While less than 1% of BMMS' population lives in a local institution, we offer online supports to our students who may have difficulty accessing curriculum during the day. Our staff offers Saturday workshops, online/remote learning through Blackboard Collaborate Ultra, lunch and learn sessions, afterschool sessions, and summer learning activities (specifically for 6th grade at this time). Our counselors work directly with Pupil Services and county social workers/CARE representatives to facilitate homebound services when required and to provide needed resources to families.

personnel, will identify eligible children most in need of services in Title I targeted assistance schools/programs. Please include a description of how the school will develop and implement multiple (a minimum of 2) objective, academic-based performance criteria to rank students for service. Also include a description of the measurable scale (point system) that uses the objective criteria to rank all students.  [Sec. 1115(b)(1)]; [Sec.1115(c)(1)(B)]	
not applicable	

<b>4.e</b> - If applicable, describe how the school will support, coordinate, and integrate services with early childhood programs at the school level, including strategies for assisting preschool children in the transition from early childhood education programs to local elementary school programs. [Sec. $1114(b)(7)(V)$ ]
Not applicable

4.f - If applicable, describe how the school will implement strategies to facilitate effective transitions for students from middle grades to high school and from high school to postsecondary education including:

- Coordination with institutions of higher education, employers and local partners; and
- Increased student access to early college high school or dual or concurrent enrollment opportunities or career counseling to identify student interest and skills.

[Se. 1114(b)(7)(11)]
Bennett's Mill develops a foundation for student success at middle school through its Foundation Camp for rising 6th graders. During the course of the camp, students are provided with study skills, preview standards and are provided with other essential survival tips to best prepare for the transition from elementary to middle school. Eighth grade students also receive academic opportunities to take high school courses in a foreign language, math and physical science.

the classroom, specifically addressing the effects on all subgroups of students. [Sec. 1114(b)(7)(III)] As a school we have utilized the data to determine which disciplinary infractions have occurred most frequently by grade level. This information was reviewed by the School Improvement Team as well as the Positive Behavior Interventions and Support team to develop proactive measures which plan to reduce occurrences of this behavior. School Counselors, a behavior interventionist and Response to Intervention Specialist play major roles in executing focused group sessions, classroom guidance and one-one sessions that provide students and teachers with tools that can help reduce negative choices. Teachers also provide lessons that teach students the expectations rather than just provide consequences for behaviors that are deemed unacceptable at school.

**4.g** - Describe how the school will support efforts to reduce the overuse of discipline practices that remove students from

## **ADDITIONAL RESPONSES**

Use the space below to provide additional narrative regarding the district's improvement plan (optional).	